

**N3416. BILL LEE LEAVES A LEGACY OF LEADERSHIP TO NUCLEAR PROFESSIONALS WORLDWIDE**

Bill Lee spent his life answering the question, "Am I my brother's keeper?" with a resounding yes. He believed that all members of the nuclear industry were obliged to share information and work together to improve the performance of all nuclear plants - and acted on that belief in helping to form the Institute of Nuclear Power Operations and the World Association of Nuclear Operators. He also believed in being a keeper of the environment - and became a passionate advocate of the power source he considered to have the least impact on the environment.

In the speech, Lee said, "I'm convinced that we can become more competitive by continuing our impressive track record of sharing information on safety, operating experience and economic performance...."

"As radioactivity knows no political boundaries, nuclear cooperation must not be bound by competitive issues. This sharing may prevent an accident and is, therefore, in my self-interest, in your self-interest, in the self-interest of the executive sitting next to you, and in the industry's collective self-interest. Each owner of a nuclear plant recognizes that self-interest rests on the safe performance of every nuclear power station in our country. And we extend this thought to embrace every nuclear plant on our globe - through WANO, the World Association of Nuclear Operators...

"Even with the competition between and among utilities, we in the nuclear industry recognize that it is in our competitive self-interest that each nuclear plant succeed. Therefore, commercial competition must not erode nuclear cooperation. Rather it should serve as a catalyst to increase sharing among nuclear organizations."

He added that this close cooperation can also help make nuclear electricity generation more competitive because it has shown that the best plants with respect to safety are also the plants with higher capacity factors, fewer forced outages and the lowest-cost generation. He said, "As each of us learns from these plants through INPO's cooperative programs, we will join the ranks of the best plants and become more economically competitive ourselves."